

What does pharma look for in evaluating companies as potential partners?



Notice Regarding Forward-Looking Statements

This presentation contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 regarding, among other things, future operating and financial performance, product development, market position and business strategy. The viewer is cautioned not to rely on these forward-looking statements. These statements are based on current expectations of future events. If underlying assumptions prove inaccurate or known or unknown risks or uncertainties materialize, actual results could vary materially from the expectations and projections of the Janssen Pharmaceutical Companies and/or Johnson & Johnson. Risks and uncertainties include, but are not limited to: challenges and uncertainties inherent in new product development, including uncertainty of clinical success and decisions of regulatory authorities regarding approval, labeling and other matters that could affect the availability or commercial potential of product candidates; uncertainty of commercial success for new and existing products; the ability of the company to successfully execute strategic plans; challenges to patents; the impact of patent expirations; impact of business combinations and divestitures; competition, including technological advances, new products and patents attained by competitors; future clinical data and analysis, including post marketing surveillance; economic factors, such as interest rate and currency exchange rate fluctuations; changes to applicable laws and regulations, including global health care reforms; trends toward health care cost containment; changes in behavior and spending patterns or financial distress of purchasers of health care products and services; product efficacy or safety concerns resulting in product recalls or regulatory action; significant adverse litigation or government action; and increased scrutiny of the health care industry by government agencies. A further list and description of these risks, uncertainties and other factors can be found in Johnson & Johnson's Annual Report on Form 10-K for the fiscal year ended December 28, 2014, including Exhibit 99 thereto, and the company's subsequent filings with the Securities and Exchange Commission. Copies of these filings are available online at www.sec.gov, www,investor.jnj.com, or on request from Johnson & Johnson. Any forward-looking statement made in these presentations speak only as of the date of these presentations. The Janssen Pharmaceutical Companies and Johnson & Johnson do not undertake to update any forward-looking statements as a result of new information or future events or developments.



What does pharma look for in evaluating companies as potential partners?

Agenda

- Neuroscience research at Janssen Research & Development
- What are the challenges in drug discovery in Alzheimer's Disease?
- What are the most pressing needs for Pharma?
- Introduction to J&J Innovation
- Key questions for drug discoverers
- Examples of our partnerships



Janssen R&D Leading the Way in Next Neuroscience Frontier

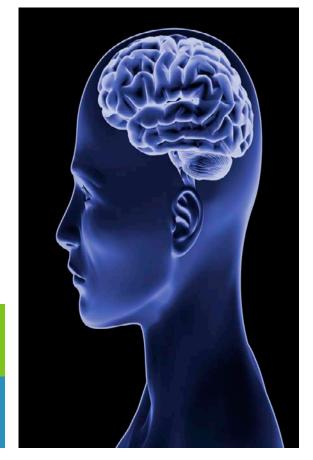
- Leveraging scientific advances in neural plasticity, cellular resilience
- Building on strategic advantages, internal expertise and strong external networks
- Advancing methodologies in clinical trials, biomarkers, translational medicine
- Moving earlier into disease processes from diagnose and treat to predict and preempt

SCHIZOPHRENIA

CHRONIC PAIN



ALZHEIMER'S DISEASE





Janssen R&D Neuroscience Portfolio (as of May 2015)

APPROVED PRODUCTS

PLANNED FILINGS 2015-2019

SELECTED EARLY TO MID STAGE PIPELINE²



PLANNED FILINGS

Alzheimer's Disease



- Paliperidone palmitate
- 3-month long-acting injectable (EU)

Lead BACF Inhibitor: Alzheimer's dementia in asymptomatic individuals



- Anti-Tau vaccine: prodromal Alzheimer's disease
- AAB-003: prodromal Alzheimer's disease
- Alpha-2C AR antagonist: neurobehavioral symptoms in Alzheimer's disease



Esketamine (intranasal)

- Treatment-resistant depression
- Major Depressive Disorder at imminent risk for suicide



NVEGA SUSTENNA®

39mg, 78mg, 117mg, 156mg, 234mg

Fulranumab

Osteoarthritis pain

Mood Disorders

JNJ-922 (Orexin-2 antagonist): adjunctive major depressive disorder

Primary insomnia

Point-of-care diagnostic¹

JNJ-922 (Orexin-2 antagonist)

Schizophrenia

- Sirukumab: major depressive disorder
- Orexin-1 antagonist: mood disorders
- P2X7 antagonist: mood disorders
- FAAH inhibitor: anxious depression







2. Filings expected beyond 2019. This information is accurate as of the date hereof to the best of the Company's knowledge. Johnson & Johnson assumes no obligation to update this information.



Alzheimer's Disease

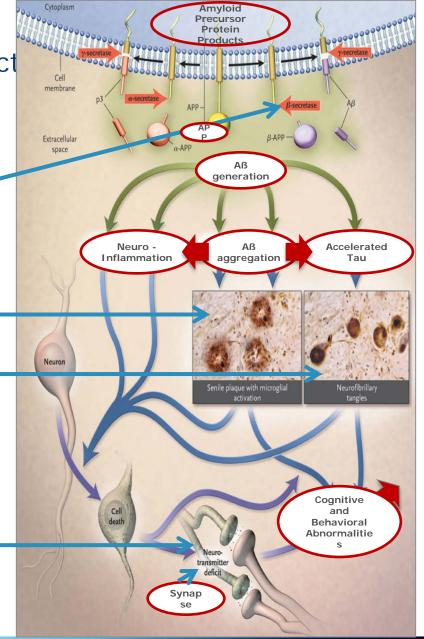
Tackling the Complex Interconnect Pathology on Multiple Fronts

BACE Inhibition

Amyloid Immunotherapy
(N-terminal mAbs)

Anti-Tau Vaccine

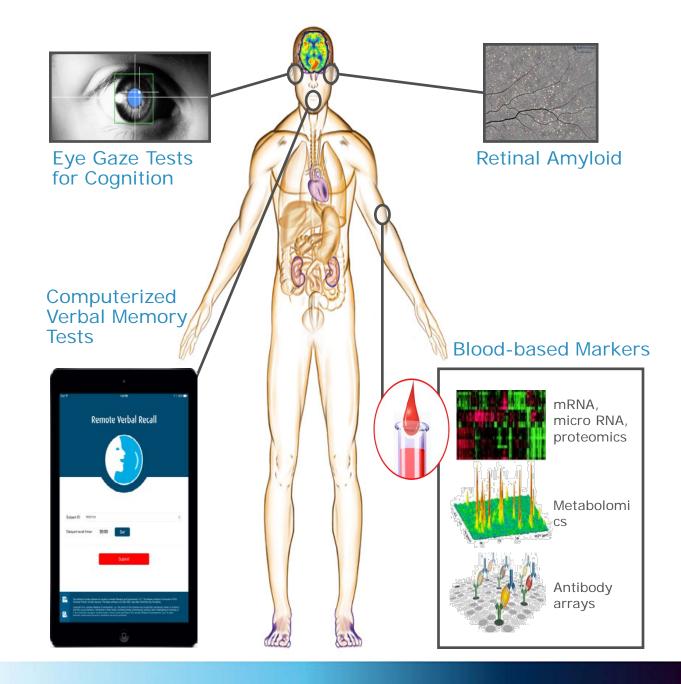
Preventing synaptic dysfunction?





Alzheimer's Disease Noninvasive Diagnostics

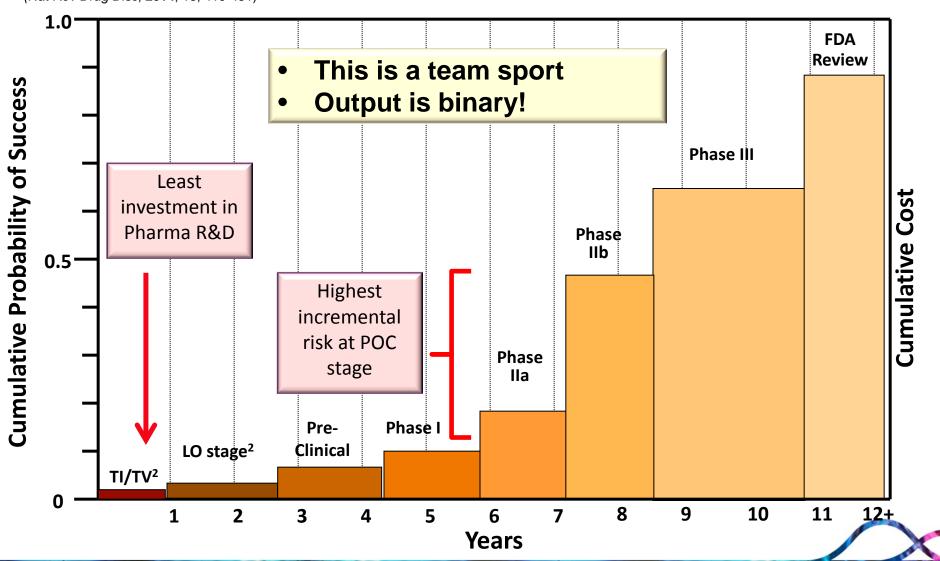
Enable Early Detection of Alzheimer's Pathology in the Community





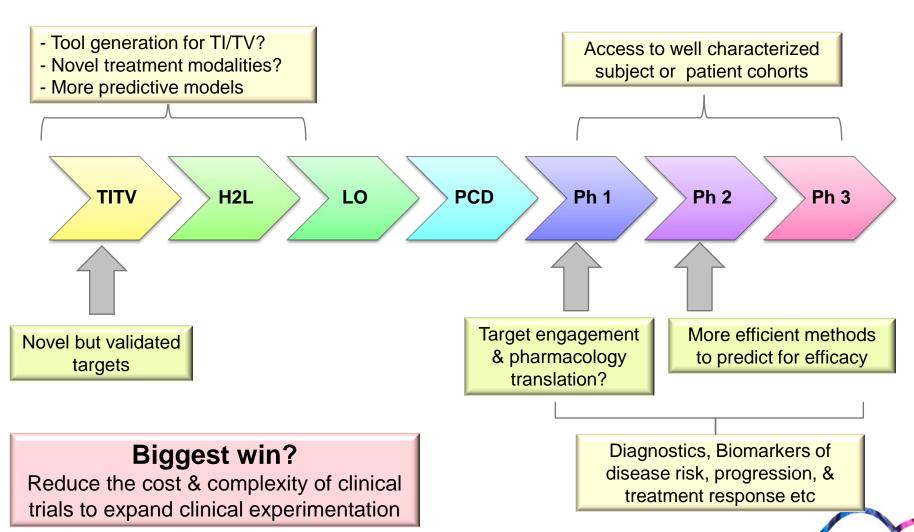
CNS Drug Discovery – Little risk discharge before Phase 2!

Right target, right patient, right tissue, right safety, right commercial value? (Nat Rev Drug Disc, 2014, 13, 419-431)



The most pressing needs for Pharma?

Right target, right patient, right tissue, right safety, right commercial value (Nat Rev Drug Disc, 2014, 13, 419-431)



What is defeat? Nothing but education; nothing but the first steps to something better.

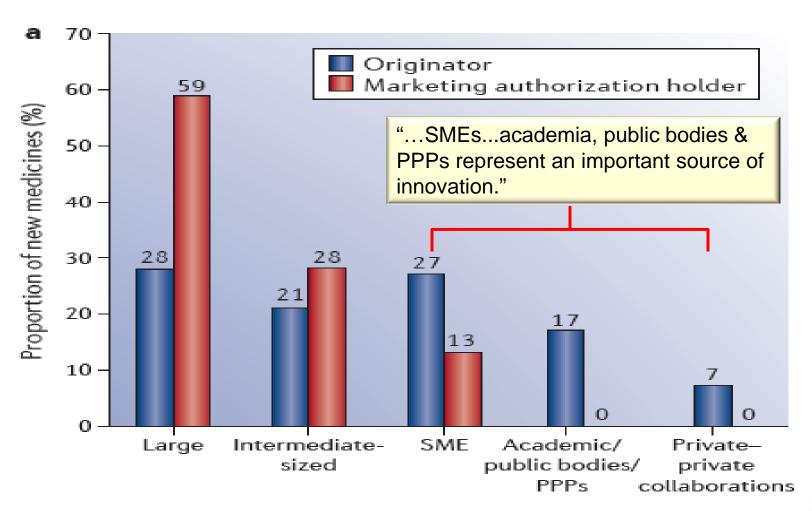
- Proverb

The secret is to gang up on the problem, rather than each other.

- Thomas Stallkamp



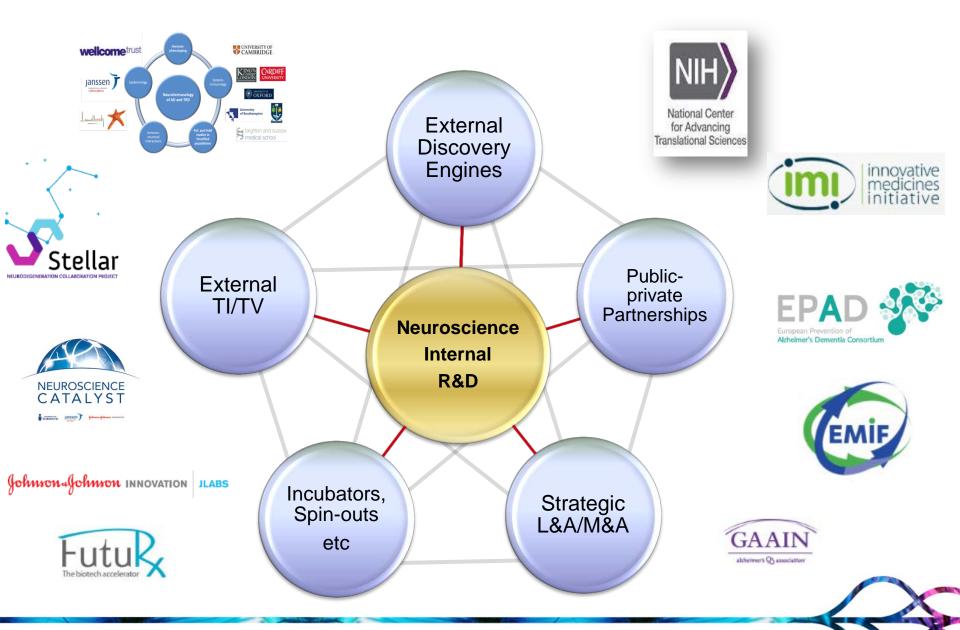
External drug discovery is not new - Origin of medicines in the EU (2010-12)



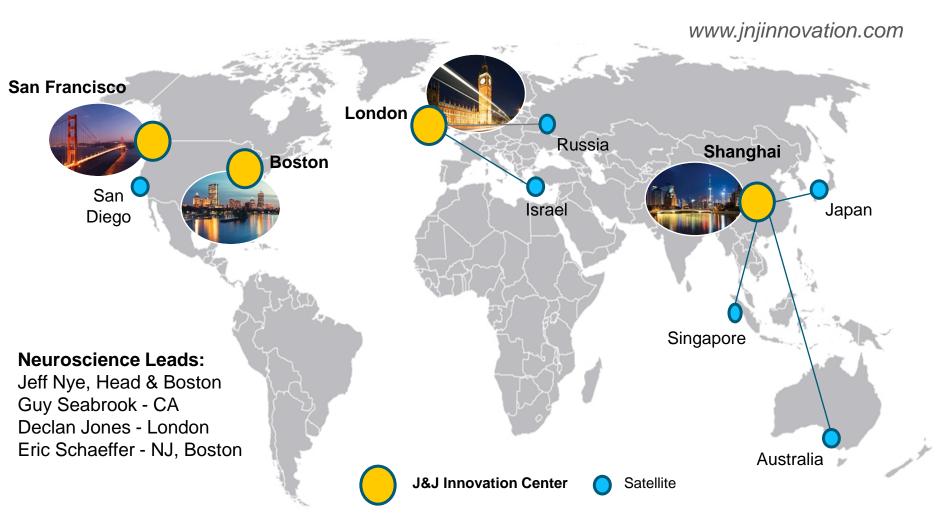
Lincker et al. Nat Rev Drug Disc 2014: 13; 92-9



Integrated Internal and External R&D model



Johnson Johnson Innovation Our Innovation Centres



- Janssen Business Development
- Our Corporate VC J&J Development Corporation
- Our Incubator JLABS http://jlabs.jnjinnovation.com/



J&J Innovation - What We Consider & How We Prioritize

- Conviction level of experts in science & target
- Ability to establish pre-clinical and clinical POC
- Time and cost to preclinical and clinical POC
- Leadership potential (competitive landscape)
- Strategic fit for J&J
- IP strength
- Collaboration capability of partner
- Patient impact (medical need)
- Societal impact (e.g. patient years)
- Transformative potential at time of launch
- Cost of access (deal terms)

Delivering Clinical POC



Key questions for drug discoverers

- What problem will this solve?
 - What standard of care will this displace in 10-15 years time?
- What is the strategy for discovery & development?
 - Is it a druggable target?
 - How far along the path can you take this (Exit?)?
 - Do you have the right support network?
 - Are there killer experiments and Go/No Go points?
 - When are the major risks discharged?
- What do you "own" and what do you want to control?
- How does a partnership mesh with your company's overall strategy?
- What are you looking for from a partner?



Example partnerships: Therapeutics in AD



About Alector

Team

Neurodegenerative Diseases

News

Contact

Careers

10

Alector Teams Up with Johnson & Johnson Innovation to Explore Novel Alzheimer's Target

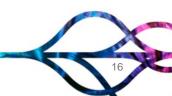


By Alector In Johnson & Johnson, Partnerships



SAN FRANCISCO – March 10, 2014 – Alector, LLC announced today a collaborative research agreement facilitated by the Johnson & Johnson Innovation Center in California. Under the agreement, Janssen Pharmaceuticals, Inc. will fund research in one of Alector's targets through proof-of-concept disease models and will retain a time-limited option to negotiate a commercial agreement.

Alector is located at Janssen Labs @QB3 in San Francisco. Through a collaboration with QB3, Janssen Labs @QB3 aims to provide a capital efficient, flexible model for external companies pursuing important healthcare innovations. It features a no-strings attached approach which is a key component of the flagship Janssen Labs in San Diego.





TOP STORY

Evotec announces TargetAD collaboration with evotec Johnson & Johnson Innovation to identify and develop novel Alzheimer's disease therapies

* Collaborative effort will explore genes dysregulated in Alzheimer's disease patients to identify new targets for drug discovery and development

Hamburg, Germany - 08 November 2013: Evotec AG (Frankfurt Stock Exchange: EVT, TecDAX, ISIN:

TOP STORY

Evotec achieves important milestone in TargetAD collaboration with Janssen in Alzheimer's disease

Hamburg, Germany - 12 January 2016: Evotec AG (Frankfurt Stock Exchange: EVT, TecDAX, ISIN:



Cypralis Limited announces collaboration with Johnson & Johnson Innovation in the field of neurodegenerative diseases

7th December 2015

Ongar, UK, 7th December 2015 / Cypralis, a life sciences company focussed on the discovery of therapeutics for the modulation of peptidyl-prolyl isomerases (PPlases), has entered into a collaboration with Janssen Pharmaceuticals I



Example partnerships – Diagnostics in AD





Targeted Diagnostics for Brain Health

DiamiR Announces Research Collaboration With Johnson & Johnson Innovation

MONMOUTH JUNCTION, NJ--(Marketwired - January 11, 2016) - DiamiR, LLC, a developer of innovative minimally invasive diagnostic tests, announced today that it has entered into a research collaboration agreement with Janssen Pharmaceuticals, Inc. (Janssen), one of the Janssen Pharmaceutical Companies of Johnson & Johnson & Johnson Innovation facilitated the agreement.

DiamiR has developed a proprietary targeted approach for early detection and monitoring of neurodegenerative diseases based on quantitative analysis of brain-enriched microRNA pairs in plasma. In this collaboration, DiamiR and Janssen Neuroscience teams will jointly investigate how DiamiR technology can be used in the context of clinical development of a therapeutic agent for treatment of neurodegenerative disease indications.

NeuroVision Imaging	номе	PRESS	CLINICAL TRIALS
NeuroVision Expands			
Collaboration with			
Janssen Research & Develo	opmei	nt, LLC	to
Advance Alzheimer's Rese	arch	•	
	200	100	

SACRAMENTO, Calif. (Feb. 10, 2016) - NeuroVision Imaging LLC has announced completion of a nonexclusive license agreement with Janssen Research & Development LLC, one of the Janssen

Pharmaceutical Companies of Johnson & Johnson, that will significantly expand the companies' collaboration.

The collaboration will enable NeuroVision to further validate its retinal imaging technology and develop its technology for potential early detection and monitoring of amyloid pathology related to

Alzheimer's disease. The collaboration is intended to help NeuroVision further develop the foundation for wide, global adoption of its technology, including participation in Janssen clinical trials.

Novel Partnerships - Incubators

- FutuRx leverages the dynamic scientific environment in Israel
 - ▶ Combines the attributes of VC, Pharma, Academia, local management
 - Vast experience in company start ups, drug development know-how in multiple diseases & technologies



Johnson-Johnson







http://jlabs.jnjinnovation.com/

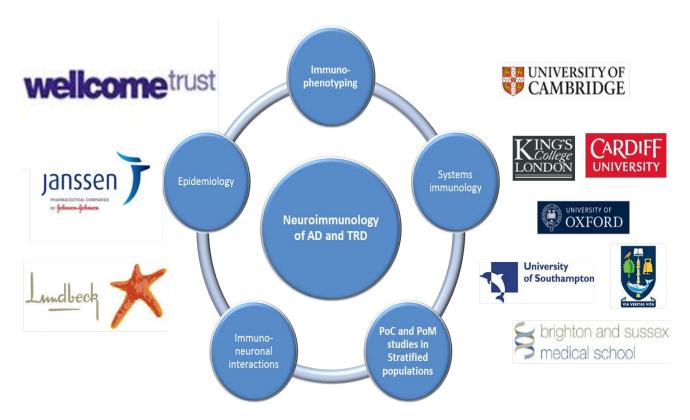
- JLABS provides a 'no strings attached' access to incubator facility
 - Space & equipment
 - Educational and nurturing program
 - Currently SF, La Jolla, Boston, Houston, Toronto......



Bay Area | Boston | London | San Diego | Texas

De-risking early science — identify biomarkers, repurpose clinical assets?

Neuroinflammation in Mood & Alzheimer's (NIMA) consortium

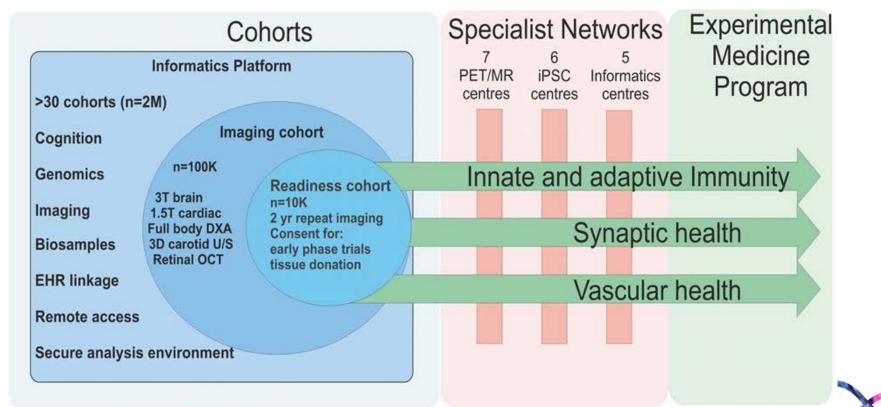


- Builds upon existing projects (e.g., EMIF) to investigate NI in AD
 - Bioinfomatics, epidemiology, preclinical, and clinical projects
- Identify biomarkers, select patients, reposition drugs etc

Dementias Platform UK – improving experimental medicine in AD



- Consortium of UK Academics, SME, & Pharma partners (>\$85M funding)
- Provides platform and infrastructure for dementia research
 - Deliver informatics, biomarkers, cohorts & subjects (EPAD), experimental medicine studies





PPP to re-position novel clinical assets



"Discovering New Therapeutic Uses for Clinical Stage Molecules"

- Probe potential new indications for novel targets
- De-risk novel mechanisms to drive further discovery investments
- Co-funded model clinical supply from industry, study funding from NIH



"Development of a novel therapeutic for smoking cessation"

<u>Academic Partners</u>: Darlene H. Brunzell, Ph.D., Virginia Commonwealth University, Richmond and Kenneth Alan Perkins, Ph.D., University of Pittsburgh

Industry Partner: Janssen Research & Development, LLC



MRC-Industry Asset Sharing Initiative



ECNP Medicines Chest





*Some sources of funding for dementia drug discovery.....

GOV.UK

News story

Part of:

Health secretary announces \$100m Dementia Discovery Fund

Johnson Johnson innovation

From: Department of Health First published: 17 March 2015

Dementia

DEMENTIA Consortium

wellcome trust

Alzheimer's **Drug Discovery**Foundation

Seeding Drug Discovery



Funding to facilitate early-stage small-molecule drug discovery. The awards help applicants with a potential drug target or new chemistry embark on a programme of compound discovery and/or take later stage projects towards clinical trials.



*far from exhaustive list



Thank you

